Vote 7

Government Communication and Information System

| | 2004/05 | 2005/06 | 2006/07 | | | |
|--------------------------|---|----------------------------|--------------------|--|--|--|
| | To be appropriated | | | | | |
| MTEF allocations | R203 149 000 | R209 130 000 | R222 553 000 | | | |
| Statutory amounts | - | • | - | | | |
| Responsible Minister | Minister in the Presidency | | | | | |
| Administering Department | Government Communication and Information System | | | | | |
| Accounting Officer | Chief Executive Officer of the Go | vernment Communication and | Information System | | | |

Aim

The aim of the Government Communication and Information System is to provide a comprehensive communication service on behalf of government to facilitate the involvement of the majority of South Africans in the process of governance, reconstruction and development, nation-building and reconciliation.

Programme purpose and measurable objectives

Programme 1: Administration

Purpose: Take responsibility for the overall management of the Government Communication and Information System (GCIS).

Programme 2: Policy and Research

Purpose: Conduct communication research, develop media policy and provide communication advice on government's programme of action, and monitor the programme from a communications perspective.

Measurable objective: Direct communication policy and strategy in government by analysing and producing research reports on developments in the communication environment.

Programme 3: Government and Media Liaison

Purpose: Ensure departmental communication is integrated and provide a professional service to the media.

Measurable objective: Effective communication of government activities through the development of communication strategies and services for the local and international media, and for government departments.

Programme 4: Provincial and Local Liaison

Purpose: Facilitate national, provincial and local co-operation and co-ordinate the intersectoral committee for establishing one-stop community centres.

Measurable objective: Disseminate government information and communication to the public, through the establishment of one-stop information centres and networks to integrate communication at the local government level.

Programme 5: Communication Service Agency

Purpose: Provide a range of media production services to GCIS and other government departments.

Measurable objective: Better inform the public of government's programmes and policies through the regular production and distribution of relevant information products.

Programme 6: International Marketing and Media Development

Purpose: Market South Africa to the international community and promote development and diversity in the South African media.

Measurable objective: Improve international perceptions of the country and promote economic activity by establishing and marketing a South African brand internationally, and develop and diversify the media industry by channelling resources and technical support to the industry.

Strategic overview and key policy developments: 2000/01 – 2006/07

The Government Communication and Information System (GCIS) is responsible for setting up and consolidating a government communication system which, through dynamic co-ordination, ensures that the public is informed about government's programmes, policies and plans. GCIS prepares communication strategies and programmes for the whole of government at the national level, and integrates the communication operations of all departments.

GCIS is primarily responsible for communication between government and citizens. Its communication style contains elements of development communication, such as the emphasis on direct dialogue, especially with people in disadvantaged areas. GCIS's key objectives include: fostering a more positive communication environment to improve relations with the media, advertising agencies and other sectors; having a clear understanding of the information needs of the public, as well as those of government; setting high standards for government communication; and democratising the communication environment.

Other key strategic areas include:

- promoting a smarter working GCIS by improving the use of IT in communication and developing the core competencies of its communicators
- expanding capacity to facilitate quick and accurate analysis and a rapid response to the public, the media and government departments (A communication resource centre that was formed early in 2002 is now fully operational and monitors all international media on a 24-hour basis. The daily reports enable a rapid-response team to advise accordingly.)
- providing excellent media and communication services to government
- assisting in developing government media, communication and information policy
- ensuring that information about government programmes and services is accessible to the public and making the government information centres and multi-purpose community centres (MPCCs) critical elements of government communication.

An important part of the work of GCIS is to drive the intersectoral structures that co-ordinate the ongoing setting up of MPCCs at district level. GCIS and the Department of Provincial and Local Government are supporting efforts to enhance communication capacity in the local sphere of

government. The active participation of local government through the South African Local Government Association (Salga) in ensuring that MPCCs involve local municipalities is important for this. Through the existing MPCCs, government has been able to provide more than 300 services to rural and underdeveloped communities. By the end of 2003/04, a total of 60 MPCCs will have been launched across the country. This allows more people to access government services, and more importantly to become better informed about programmes that could positively influence their lives.

Another important objective over the medium term is the integration of the international marketing campaign for South Africa. In early 2003 the International Marketing Council (IMC) launched a brand identity, Brand South Africa, that will be used in marketing South Africa abroad and for promoting the country in terms of investments, creditworthiness, exports, tourism and international relations.

Media development and diversity is promoted through the Media Development and Diversity Agency (MDDA), which provides support primarily to community and small commercial media projects. The agency also assists in creating an enabling environment for media development and diversity, which invites meaningful public discourse and reflects the needs and aspirations of all South Africans.

Expenditure estimates

Table 7.1: Government Communication and Information System

| Programme | Expe | nditure ou | tcome | | | Medium-tern | n expenditur | e estimate |
|--|---------|------------|-------------|---------------|----------|-------------|--------------|------------|
| | Audited | Audited | Preliminary | Adjusted | Revised | | | |
| | | | outcome | appropriation | estimate | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 4 | 2004/05 | 2005/06 | 2006/07 |
| 1 Administration | 24 761 | 20 901 | 34 773 | 37 038 | 37 038 | 39 803 | 43 737 | 46 361 |
| 2 Policy and Research | 8 733 | 11 038 | 10 106 | 15 897 | 15 897 | 9 658 | 10 613 | 11 250 |
| 3 Government and Media Liaison | 6 528 | 7 694 | 11 104 | 13 089 | 13 089 | 15 597 | 17 138 | 18 166 |
| 4 Provincial and Local Liaison | 12 355 | 17 286 | 22 376 | 25 777 | 25 777 | 30 716 | 34 493 | 37 438 |
| 5 Communication Service Agency | 13 215 | 15 902 | 23 689 | 24 021 | 24 021 | 34 461 | 26 880 | 28 493 |
| 6 International Marketing and Media Development | - | 49 896 | 49 998 | 62 686 | 62 686 | 72 914 | 76 269 | 80 845 |
| Total | 65 592 | 122 717 | 152 046 | 178 508 | 178 508 | 203 149 | 209 130 | 222 553 |
| Change to 2003 Budget Estimate | | | | 2 051 | 2 051 | 11 390 | 2 267 | |

Economic classification

| Current payments | 65 475 | 115 906 | 138 895 | 99 873 | 99 873 | 126 198 | 130 515 | 140 002 |
|---|--------|---------|---------|--------|--------|---------|---------|---------|
| Compensation of employees | 39 239 | 42 397 | 48 541 | 55 346 | 55 346 | 62 550 | 69 475 | 74 519 |
| Goods and services | 25 945 | 73 284 | 89 949 | 44 527 | 44 527 | 63 648 | 61 040 | 65 483 |
| Interest and rent on land | - | _ | - | _ | _ | - | - | - |
| Financial transactions in assets and liabilities | 291 | 225 | 405 | - | _ | - | - | - |
| Unauthorised expenditure | - | - | - | - | - | - | - | - |
| Transfers and subsidies to: | 117 | 127 | 3 151 | 69 817 | 69 817 | 73 071 | 76 435 | 81 021 |
| Provinces and municipalities | 117 | 127 | 151 | 131 | 131 | 157 | 166 | 176 |
| Departmental agencies and accounts | _ | _ | 3 000 | 69 686 | 69 686 | 72 914 | 76 269 | 80 845 |
| Universities and technikons | - | _ | - | _ | _ | - | - | - |
| Foreign governments & international organisations | - | - | - | - | - | - | - | - |
| Public corporations & private enterprises | - | - | - | _ | _ | _ | - | - |
| Non-profit institutions | _ | _ | - | _ | _ | - | _ | - |
| Households | _ | - | _ | _ | - | _ | - | _ |

| | Expe | nditure ou | tcome | | | Medium-tern | n expenditur | e estimate |
|--------------------------------------|---------|------------|-------------|---------------|----------|-------------|--------------|------------|
| | Audited | Audited | Preliminary | Adjusted | Revised | | | |
| | | | outcome | appropriation | estimate | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | ļ | 2004/05 | 2005/06 | 2006/07 |
| Payments for capital assets | - | 6 684 | 10 000 | 8 818 | 8 818 | 3 880 | 2 180 | 1 530 |
| Buildings and other fixed structures | _ | - | - | - | - | - | - | - |
| Machinery and equipment | _ | 6 684 | 10 000 | 8 818 | 8 818 | 3 880 | 2 180 | 1 530 |
| Cultivated assets | _ | _ | - | _ | _ | _ | _ | _ |
| Software and other intangible assets | _ | - | - | _ | - | _ | _ | _ |
| Land and subsoil assets | _ | - | - | - | - | _ | - | _ |
| | | | | | | | | |
| Total | 65 592 | 122 717 | 152 046 | 178 508 | 178 508 | 203 149 | 209 130 | 222 553 |

The establishment of GCIS as a fully functioning department with a broader mandate than the previous South African Communication Services has meant increased expenditure since 2001/02. Substantial annual growth between 2000/01 and 2003/04 averages 39,6 per cent. Growth over the medium term will average only 7,6 per cent annually as GCIS's structures consolidate.

The allocation to the vote increased by R86,5 million from 2000/01 to 2002/03. Of this amount, R49,9 million was for the introduction of the *International Marketing and Media Development* programme linked to the policy to promote South Africa abroad, and R7,1 million and R31,0 million were allocated to make an adjustment to the baseline for 2001/02 and 2002/03 respectively. This increased spending on the vote facilitated the restructuring of the department, enabling it to extend its operations to a broader target population, particularly in rural areas. The increase in expenditure of R24,6 million from 2003/04 to 2004/05 provides for an increase in the budget of the International Marketing Council, an allocation for communication campaigns for the celebrations of 10 years of democracy, the filling of personnel posts at multi-purpose community centres, salary adjustments and bank charges.

In addition to its nine regional offices, the GCIS has taken significant steps to develop 77 government information centres at the district level. This has meant employing communication officers, and the expenditure implication can thus be seen in the increase in compensation of employees over the medium term.

Departmental receipts

Departmental receipts are derived mainly from: the sale of publications, photographs and videos; interest on outstanding debt; and commission paid on insurance premium deductions from salaries. It is envisaged that departmental receipts will decline, largely due to the outsourcing of the *SA Yearbook*, in which GCIS shares the profit, and the decline in requests for photographs and videos as these products are made available on digital CD.

Table 7.2: Departmental receipts

| | Re | venue outco | me | | Medium-te | rm revenue | estimate |
|--|---------|-------------|-------------|---------------|-----------|------------|----------|
| | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| Tax receipts | - | - | - | - | - | - | - |
| Sales of goods and services produced by department (excl capital assets) | 574 | 485 | 277 | 369 | 210 | 210 | 210 |
| Sales of scrap, waste, arms and other used current goods (excl capital assets) | - | - | - | _ | - | - | - |
| Transfers received | - | _ | - | _ | - | - | - |
| Fines, penalties and forfeits | - | - | - | _ | - | - | - |
| Interest, dividends and rent on land | 54 | 26 | 23 | 89 | 90 | 90 | 90 |
| Sales of capital assets | _ | _ | _ | _ | _ | _ | - |
| Financial transactions in assets and liabilities | - | 560 | 379 | 8 046 | 240 | 240 | 240 |
| Total departmental receipts | 628 | 1 071 | 679 | 8 504 | 540 | 540 | 540 |

Programme 1: Administration

Administration is responsible for management and for providing a support service to the entire department. Its functions are human resource management, internal audit, IT, financial management, procurement, and auxiliary services. The project desk co-ordinates projects driven by GCIS and those done on behalf of other departments.

Expenditure estimates

Table 7.3: Administration

| Subprogramme | Expe | nditure out | come | | Medium-tern | n expenditur | e estimate |
|--------------------------------|---------|-------------|--------------------|--------------------------|-------------|--------------|------------|
| | Audited | Audited | Preliminary | Adjusted | | | |
| | | 2001/02 | outcome 2002/03 | appropriation 2003/04 | | | |
| R thousand | 2000/01 | | | | 2004/05 | 2005/06 | 2006/07 |
| Minister ¹ | - | - | - | - | - | - | - |
| Management | 2 953 | 3 511 | 3 481 | 4 001 | 4 000 | 4 393 | 4 656 |
| Corporate Services | 21 808 | 17 390 | 31 292 | 33 037 | 35 803 | 39 344 | 41 705 |
| Total | 24 761 | 20 901 | 34 773 | 37 038 | 39 803 | 43 737 | 46 361 |
| Change to 2003 Budget Estimate | | | | 1 424 | 162 | 177 | |

¹ Minister in The Presidency. Salary provided on The Presidency Vote.

Economic classification

| Current payments | 24 729 | 19 845 | 28 812 | 32 744 | 38 239 | 42 924 | 45 794 |
|--|--------|--------|--------|--------|--------|--------|--------|
| Compensation of employees | 10 928 | 13 267 | 17 491 | 19 091 | 19 937 | 21 908 | 23 223 |
| Goods and services | 13 510 | 6 353 | 10 916 | 13 653 | 18 302 | 21 016 | 22 571 |
| Interest and rent on land | - | - | _ | - | - | - | _ |
| Financial transactions in assets and liabilities | 291 | 225 | 405 | - | - | - | _ |
| Unauthorised expenditure | - | - | _ | - | _ | _ | - |

| | Expe | nditure out | come | | Medium-tern | n expenditur | e estimate |
|--|---------|-------------|-------------|---------------|-------------|--------------|------------|
| | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| Transfers and subsidies to: | 32 | 35 | 55 | 56 | 59 | 63 | 67 |
| Provinces and municipalities | 32 | 35 | 55 | 56 | 59 | 63 | 67 |
| Departmental agencies and accounts | _ | _ | _ | _ | _ | - | - |
| Universities and technikons | _ | _ | _ | _ | _ | - | _ |
| Foreign governments & international organisations | - | - | - | - | - | - | - |
| Public corporations & private enterprises | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | _ | - | - | - |
| Households | _ | - | - | - | - | - | - |
| Payments for capital assets | - | 1 021 | 5 906 | 4 238 | 1 505 | 750 | 500 |
| Buildings and other fixed structures | - | - | - | - | - | - | - |
| Machinery and equipment | _ | 1 021 | 5 906 | 4 238 | 1 505 | 750 | 500 |
| Cultivated assets | _ | _ | _ | _ | _ | _ | - |
| Software and other intangible assets | _ | _ | _ | _ | _ | _ | - |
| Land and subsoil assets | _ | - | _ | _ | - | - | - |
| Of which: Capitalised compensation | _ | - | - | - | _ | - | _ |
| Total | 24 761 | 20 901 | 34 773 | 37 038 | 39 803 | 43 737 | 46 361 |
| Details of transfer payments and subsidies: Provinces and municipalities | | | Ţ | | | | |
| Municipalities | | | | | | | |
| Current | 32 | 35 | 55 | 56 | 59 | 63 | 67 |
| | | | | | | | |
| Regional Services Council levies | 32 | 35 | 55 | 56 | 59 | 63 | 67 |
| Total | 32 | 35 | 55 | 56 | 59 | 63 | 67 |

Spending on *Administration* increased on average by 14,4 per cent between 2000/01 and 2003/04. The bulk of the increases were due to the correction of the existing budget for compensation to employees, an expanded structure from 2002/03, and the remaining portion was to make adjustments to operational costs. The increase in the medium term is mainly attributed to an increase in operational expenditure as a result of inflation increases, salary adjustments and expenditure on IT.

Programme 2: Policy and Research

The programme provides communication policy and research services. It ensures that communication products are informed by the real needs of the public, through research projects that aim to identify the kind of government information the public is interested in hearing about. The programme assists in establishing the effectiveness of government's programmes and monitors the implementation of government's communication policies. Having managed the policy process for establishing the Media and Development Agency (MDDA), it continues to give support to the agency.

Table 7.4: Policy and Research

| Subprogramme | Expe | enditure out | come | | Medium-tern | n expenditur | e estimate |
|---|----------|--------------|-------------|---------------|-------------|--------------|------------|
| _ | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| Management | 552 | 703 | 1 226 | 783 | 836 | 918 | 975 |
| Policy | 1 494 | 1 643 | 5 075 | 10 259 | 3 547 | 3 898 | 4 13 |
| Research | 1 922 | 2 219 | 3 805 | 4 855 | 5 275 | 5 797 | 6 144 |
| Information Resource Management | 4 765 | 6 473 | _ | - | _ | - | - |
| Total | 8 733 | 11 038 | 10 106 | 15 897 | 9 658 | 10 613 | 11 250 |
| Change to 2003 Budget Estimate | | | | 193 | (7 030) | (7 033) | |
| Economic classification | | | | | | | |
| Current payments | 8 716 | 10 012 | 6 860 | 8 644 | 9 613 | 10 567 | 11 203 |
| Compensation of employees | 6 765 | 6 357 | 3 131 | 4 014 | 4 293 | 4 718 | 5 001 |
| Goods and services | 1 951 | 3 655 | 3 729 | 4 630 | 5 320 | 5 849 | 6 202 |
| Interest and rent on land | - | - | _ | - | - | - | - |
| Financial transactions in assets and liabilities | - | - | _ | - | - | - | - |
| Unauthorised expenditure | - | _ | _ | _ | - | - | - |
| Transfers and subsidies to: | 17 | 20 | 3 009 | 7 014 | 15 | 16 | 17 |
| Provinces and municipalities | 17 | 20 | 9 | 14 | 15 | 16 | 17 |
| Departmental agencies and accounts | - | - | 3 000 | 7 000 | _ | - | - |
| Universities and technikons | - | - | _ | - | - | - | - |
| Foreign governments & international organisations Public corporations & private enterprises | - | - | - | - | - | - | - |
| | _ | _ | _ | _ | _ | _ | _ |
| Non-profit institutions Households | _ | _ | _ | _ | _ | _ | _ |
| | | 4 006 | - 227 | - 220 | - 20 | - 20 | - 20 |
| Payments for capital assets | - | 1 006 | 237 | 239 | 30 | 30 | 30 |
| Buildings and other fixed structures | - | 1 006 | 237 | 239 | - 20 | 30 | 30 |
| Machinery and equipment Cultivated assets | _ | 1 006 | 231 | 239 | 30 | 30 | 30 |
| Software and other intangible assets | _ | _ | _ | _ | _ | _ | _ |
| Land and subsoil assets | _ | _ | _ | _ | _ | _ | _ |
| | | | _ | | - | | |
| Of which: Capitalised compensation Total | 8 733 | 11 038 | 10 106 | 15 897 | 9 658 | 10 613 | 11 250 |
| | | | | | | | |
| Details of transfer payments and subsidies: Provinces and municipalities | | | | | | | |
| Municipalities | | | | | | | |
| Current | 17 | 20 | 9 | 14 | 15 | 16 | 17 |
| Regional Services Council levies | 17 | 20 | 9 | 14 | 15 | 16 | 1 |
| Departmental agencies and accounts (Entities) | | | <u> </u> | | 1.5 | | • |
| Current | <u>-</u> | _ | 3 000 | 7 000 | _ | _ | |
| Media Development and Diversity Agency | - | - | 3 000 | 7 000 | - | - | |
| Total | 17 | 20 | 3 009 | 7 014 | 15 | 16 | 17 |

The increase in expenditure in 2003/04 results mainly from an increase of R4,0 million as a transfer to the Media Development and Diversity Agency as well as an allocation for the tracker research project which falls within the Research subprogramme. The tracker research project was implemented for continuous assessment of the communication environment and evaluation of research in terms of the impact of government communication efforts. The decrease in expenditure in 2004/05 results from the relocation of the MDDA to the *International Marketing and Media Development* programme.

Compensation of employees decreased by approximately 50,7 per cent from 2001/02 to 2002/03. This is because the Information Resource Management Directorate was transferred to various other programmes within the vote from 2002/03.

Service delivery objectives and indicators

Recent outputs

In line with the 2002/03 targets, *Policy and Research* organised, co-ordinated and led the imbizos for The Presidency, two national focus weeks, and the development of the content for the 'Imbizo tabloid'. GCIS facilitated the process for setting up the South African chapter of the SADC media awards, resulting in the establishment of the National Adjudication Committee for the awards in June 2003. The media content analysis project has continued to provide government departments and Cabinet lekgotla with important insights into the way that the media perceives government and information were made available to government departments and Cabinet lekgotla from the tracker research project and other ongoing qualitative research projects.

Medium-term output targets

Policy and Research

Measurable objective: Direct communication policy and strategy in government by analysing and producing research reports on developments in the communication environment.

| Subprogramme | Output | Measure/Indicator | Target |
|--------------|--|--|-------------------------------|
| Management | Advisory services on the development of government communication strategies | Alignment of national departments' communication strategies with the national communication strategy | Ongoing |
| Policy | Policies | Policy proposals adopted as a percentage of those produced | 90% proposed policies adopted |
| Research | Research and information gathering to enhance effective government communication | Effectiveness of research initiatives on government communication | Daily monitoring |

Programme 3: Government and Media Liaison

Through its five subprogrammes, Government and Media Liaison provides liaison between government communicators by convening cluster communication forums to ensure that government communicates in a single voice. It also ensures that departments develop their own communication strategies and that the media is timeously informed of government's programmes. The programme aims to provide a comprehensive and coherent media and government liaison service for South Africa. Other activities include: convening a number of co-ordination and planning forums, nationally and provincially, to enhance the integration of government communication and improve the communication environment; providing a government news service on development information to community and mainstream media, locally and internationally; co-ordinating an international marketing programme for South Africa in

collaboration with stakeholders; providing a professional and accessible media support service for government; arranging parliamentary briefings; and providing daily news coverage from Parliament.

Table 7.5: Government and Media Liaison

| Subprogramme | Expe | enditure out | come | | Medium-tern | n expenditur | e estimate |
|---|---------|--------------|-------------|---------------|-------------|--------------|------------|
| - | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| Management | 563 | 695 | 2 905 | 3 475 | 3 651 | 4 012 | 4 252 |
| National Liaison | 1 654 | 2 615 | 2 324 | 2 479 | 3 407 | 3 743 | 3 967 |
| International and Media Liaison | 4 311 | 2 349 | 3 283 | 4 523 | 3 613 | 3 970 | 4 209 |
| News Services | - | 2 035 | 1 995 | 2 612 | 3 213 | 3 531 | 3 743 |
| Client Training Services | - | - | 597 | - | - | - | - |
| Parliamentary Liaison | - | - | - | - | 1 713 | 1 882 | 1 995 |
| Total | 6 528 | 7 694 | 11 104 | 13 089 | 15 597 | 17 138 | 18 166 |
| Change to 2003 Budget Estimate | | | | (1 226) | (337) | (371) | |
| Economic classification | | | | | | | |
| Current payments | 6 512 | 7 452 | 10 463 | 12 360 | 15 109 | 16 809 | 17 935 |
| Compensation of employees | 5 027 | 5 437 | 7 743 | 8 623 | 10 682 | 11 738 | 12 442 |
| Goods and services | 1 485 | 2 015 | 2 720 | 3 737 | 4 427 | 5 071 | 5 493 |
| Interest and rent on land | _ | _ | _ | - | _ | _ | - |
| Financial transactions in assets and liabilities | _ | _ | _ | - | _ | _ | - |
| Unauthorised expenditure | _ | _ | _ | - | _ | _ | - |
| Transfers and subsidies to: | 16 | 17 | 23 | 26 | 28 | 29 | 31 |
| Provinces and municipalities | 16 | 17 | 23 | 26 | 28 | 29 | 31 |
| Departmental agencies and accounts | _ | _ | _ | _ | _ | _ | - |
| Universities and technikons | _ | _ | _ | - | _ | _ | _ |
| Foreign governments & international organisations | - | - | _ | - | - | - | - |
| Public corporations & private enterprises | - | - | - | - | _ | _ | _ |
| Non-profit institutions | - | - | - | - | - | - | - |
| Households | - | | _ | | | | |
| Payments for capital assets | _ | 225 | 618 | 703 | 460 | 300 | 200 |
| Buildings and other fixed structures | - | _ | _ | _ | _ | _ | - |
| Machinery and equipment | - | 225 | 618 | 703 | 460 | 300 | 200 |
| Cultivated assets | - | - | - | - | _ | - | - |
| Software and other intangible assets | - | - | - | - | - | - | - |
| Land and subsoil assets | - | - | - | - | - | - | _ |
| Of which: Capitalised compensation | _ | _ | _ | - | _ | _ | _ |
| Total | 6 528 | 7 694 | 11 104 | 13 089 | 15 597 | 17 138 | 18 166 |
| Details of transfer payments and subsidies: | | | | | | | |
| Provinces and municipalities | | | | | | | |
| Municipalities | | | | | | | |
| Current | 16 | 17 | 23 | 26 | 28 | 29 | 31 |
| Regional Services Council levies | 16 | 17 | 23 | 26 | 28 | 29 | 31 |
| | | | | | | | |

This programme has seen substantial growth, averaging 18,6 per cent a year over the seven-year period. Between 2001/02 and 2002/03 the department underwent an extensive restructuring exercise. Compensation of employees grew by 42,4 per cent from 2001/02 to 2002/03 as a number of vacant posts were filled.

From 2004/05 Parliamentary Liaison is introduced as a separate subprogramme to enhance management and control over budgeted funds. Its budget was previously included in the International and Media Liaison subprogramme.

Major cost-drivers in this programme include expenditure to the South African Press Association, organising and attending various imbizos and parliamentary briefing sessions, production of the 'Bua' news magazine, and covering news events.

Service delivery objectives and indicators

Recent outputs

Installing two high-speed scanners has resulted in press clippings being delivered sooner and emailed to clients, and a wider market reached. The programme continued with its work of coordinating communication through all the specific forums and introduced the first Government Communicators Awards in December 2002. In 2003 *Government and Media Liaison* started road shows to provinces to assist provinces and municipalities to develop communication strategies in line with the national communication strategy. In April 2002, the programme launched the Presidential Press Corps that led to a number of briefings for the corps. A media briefing week was held with the 2003 opening of Parliament and State of the Nation address. In July 2003 a series of briefings were held following Cabinet lekgotla. The programme was actively involved in the international World Parks Congress in October 2003. The programme also formed partnerships with new international news agencies to increase international audience reach.

Medium-term output targets

Government and Media Liaison

Measurable objective: Effective communication of government activities through the development of communication strategies and services for the local and international media, and for government departments.

| Subprogramme | Output | Measure/Indicator | Target | |
|---------------------------------|--|--|--|--|
| government communicators m | | Cluster communicator meetings mirroring the Inter-Ministerial Cabinet Committee clusters | Attend 2 interministerial cluster meetings per month and 1 Director-General cluster meeting per month | |
| National Liaison | Government messages and communication themes | Frequency of co-ordination forums meetings | Fortnightly | |
| | Information to government communicators and the public about government programmes | Production of 'Bua' magazine. | 5 000 'Bua' magazines quarterly | |
| | | Better co-ordination in government communications | 3 000 handbooks targeting over 200 communicators | |
| International and Media Liaison | Communication capacity in foreign missions | Well-informed information officers in identified foreign missions | Weekly liaison with identified missions | |
| | Improved information flow within government | Extranet and Government Communicators Forum web page maintained | Daily | |
| | Communication about the 'Ten Years of Freedom' celebrations | Successful event | 27 April 2004 | |

| Subprogramme | Output | Measure/Indicator | Target |
|-----------------------|--|--|--|
| News Services | Dissemination of government development-related stories and | Number of clients reached and stories submitted | 3 deadlines per day |
| | news articles for community and mainstream media | | 2 500 clients in South Africa and 2 000 clients internationally |
| | | | 13 000 visits to the website in 2004/05 |
| Parliamentary Liaison | Proactive media information briefings at the start of parliamentary sessions | Successful briefing weeks at the opening of Parliament | February and September: 2 weeks at a time |
| | Media briefings in Parliament by clusters and departments | Regular briefings to keep the public informed of government's programme and progress | Cluster briefings twice a year and departmental briefings on a regular basis |
| | Media coverage of the work of the Legislative Assembly and the National Council of Provinces (NCOP) | Stories from the two houses for 'Bua' and the media in general | Daily coverage of events in the National Assembly and NCOP |

Programme 4: Provincial and Local Liaison

Provincial and Local Liaison supports the provision of a development communication and information service to the population of South Africa, by liaising with provincial and local government and extending and consolidating government's information infrastructure. It is responsible for facilitating the setting up of multi-purpose community centres that will ensure that government services and information are available to the public, particularly in the rural areas. It also co-ordinates co-operation between departments at local, provincial and national level.

Table 7.6: Provincial and Local Liaison

| Subprogramme | Expe | enditure ou | tcome | | Medium-term | expenditure | estimate |
|---|---------|-------------|-------------|---------------|-------------|-------------|----------|
| _ | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| Management | 818 | 1 088 | 3 740 | 4 451 | 4 981 | 5 473 | 5 802 |
| Liaison | 11 537 | 16 198 | 18 636 | 21 326 | 25 735 | 29 020 | 31 636 |
| Total | 12 355 | 17 286 | 22 376 | 25 777 | 30 716 | 34 493 | 37 438 |
| Change to 2003 Budget Estimate | | | | (768) | 1 169 | 2 025 | |
| Economic classification | | | | | | | |
| Current payments | 12 321 | 16 870 | 20 936 | 24 991 | 30 242 | 34 057 | 37 100 |
| Compensation of employees | 10 653 | 12 028 | 14 377 | 16 794 | 20 792 | 23 588 | 25 878 |
| Goods and services | 1 668 | 4 842 | 6 559 | 8 197 | 9 450 | 10 469 | 11 222 |
| Interest and rent on land | _ | _ | _ | _ | _ | _ | _ |
| Financial transactions in assets and liabilities | _ | _ | _ | _ | _ | _ | _ |
| Unauthorised expenditure | _ | _ | - | _ | _ | _ | - |
| Transfers and subsidies to: | 34 | 38 | 46 | 32 | 34 | 36 | 38 |
| Provinces and municipalities | 34 | 38 | 46 | 32 | 34 | 36 | 38 |
| Departmental agencies and accounts | _ | _ | _ | _ | _ | _ | _ |
| Universities and technikons | _ | _ | _ | _ | _ | _ | _ |
| Foreign governments & international organisations | - | - | - | _ | - | - | - |
| Public corporations & private enterprises | - | _ | - | _ | - | _ | - |
| Non-profit institutions | - | _ | - | - | _ | _ | - |
| Households | _ | _ | _ | _ | _ | _ | _ |

| | Expe | enditure ou | tcome | | Medium-term | expenditure | estimate |
|---|---------|-------------|-------------|---------------|-------------|-------------|----------|
| | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| Payments for capital assets | - | 378 | 1 394 | 754 | 440 | 400 | 300 |
| Buildings and other fixed structures | _ | - | - | _ | _ | - | - |
| Machinery and equipment | _ | 378 | 1 394 | 754 | 440 | 400 | 300 |
| Cultivated assets | _ | _ | _ | _ | _ | _ | _ |
| Software and other intangible assets | _ | _ | _ | _ | _ | _ | _ |
| Land and subsoil assets | _ | _ | _ | _ | _ | _ | _ |
| Of which: Capitalised compensation | _ | _ | _ | _ | - | _ | _ |
| Total | 12 355 | 17 286 | 22 376 | 25 777 | 30 716 | 34 493 | 37 438 |
| Details of transfer payments and subsidie Provinces and municipalities Municipalities | s: | | | | | | |
| Current | 34 | 38 | 46 | 32 | 34 | 36 | 38 |
| Regional Services Council levies | 34 | 38 | 46 | 32 | 34 | 36 | 38 |
| Total | 34 | 38 | 46 | 32 | 34 | 36 | 38 |

Expenditure increased at an annual average rate of 27,8 per cent between 2000/01 and 2003/04. Compensation of employees accounted for 86,2 per cent of the total programme allocation in 2000/01 but will decline to 69,1 per cent by 2006/07. The gradual growth in compensation of employees between 2001/02 and 2006/07 is linked to the launches of the multi-purpose community centres, as each MPCC will have communication officers assigned to it. The number of communication officers will be guided by the size of the area being serviced by a specific centre

Service delivery objective and indicators

Recent outputs

A total of 51 multi-purpose community centres became operational between 2002/03 and 2003/04. At least seven more are ready but not yet operational. Seventy-seven government information centres (GICs) have been established countrywide in local municipalities and MPCCs. Around 110 information points-of-presence distributing government information were established in local municipalities that do not have MPCCs or GICs, as a result of co-operation between GCIS and local authorities.

More than 500 government services in total have been made available to rural and developing communities, from departments such as home affairs, labour and health.

Seventy senior communication officers completed three phases of training on development communication and general administration.

Quarterly meetings were held with provincial heads of communication. Support to communication structures at local government level has been provided in the form of provincial workshops focusing on the implementation plan for a system of local government communication as well as by holding work sessions with key stakeholders.

Medium-term output targets

Provincial and Local Liaison

Measurable objective: Disseminate government information and communication to the public, through the establishment of one-stop information centres and networks to integrate communication at the local government level.

| Subprogramme | Output | Measure/Indicator | Target |
|--------------|--|---|--|
| Management | Strategic leadership and communication partnerships | Regular meetings and support for provincial heads of communication | Quarterly |
| | | Establishment of government information centres | Additional 27 centres by March 2005 |
| | Capacity-building | Number of staff trained | 12 senior communication officers trained in development communication by 31 March 2005 |
| Liaison | Rural distribution network and channels for government information | Number of multi-purpose community centres established | Rollout of 27 additional MPCCs by March 2005 |
| | Market research via focus groups in rural, semi-urban and urban areas | Number of focus groups and coverage | 47 focus groups established; still to establish 40 (1 each per MPCC) by March 2005 |
| | Integrated delivery of government information | Appointment and training of new communication officers in development communication | 230 additional communication officers trained |
| | Support to communication structures at local government level | Development of communication strategies for local government | Effective communication strategies developed by March 2005 |
| | Development communication partnerships | Regular meetings with communication structures at | Quarterly cluster meetings |
| | | national, provincial and local levels | Monthly provincial communication forums |
| | | | District communication forums established at each of 48 districts by March 2005 |

Programme 5: Communication Service Agency

The Communication Service Agency programme is responsible for producing communication. It provides services such as: media bulk-buying; video production, radio production and photographs; and content development, design, marketing and distribution of government material. Other functions include: managing government's corporate identity; marketing strategies; events management; government advertising; production of documentaries and promotional products; graphic design and layout; and producing the SA Yearbook.

Table 7.7: Communication Service Agency

| Subprogramme | Ехре | nditure ou | tcome | | | -term exper | nditure |
|--------------------------------|---------|------------|-------------|---------------|---------|-------------|---------|
| | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| Management | 914 | 969 | 1 262 | 1 603 | 1 571 | 1 726 | 1 831 |
| Marketing | 3 376 | 6 886 | 12 360 | 10 386 | 15 896 | 11 095 | 11 760 |
| Product Development | 1 720 | 2 327 | 7 908 | 9 518 | 14 093 | 10 871 | 11 523 |
| Content Development | 6 603 | 5 720 | 2 159 | 2 514 | 2 901 | 3 188 | 3 379 |
| Training | 602 | - | - | _ | - | - | - |
| Total | 13 215 | 15 902 | 23 689 | 24 021 | 34 461 | 26 880 | 28 493 |
| Change to 2003 Budget Estimate | | | | 2 428 | 10 426 | 469 | |

| | Expe | nditure ou | tcome | | Medium | -term exper | nditure |
|---|---------|------------|---------------------|------------------------|---------|-------------|---------|
| | Audited | | Preliminary outcome | Adjusted appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| Economic classification | | | | | | | |
| Current payments | 13 197 | 11 909 | 21 833 | 21 134 | 32 995 | 26 158 | 27 970 |
| Compensation of employees | 5 866 | 5 308 | 5 799 | 6 824 | 6 846 | 7 523 | 7 975 |
| Goods and services | 7 331 | 6 601 | 16 034 | 14 310 | 26 149 | 18 635 | 19 995 |
| Interest and rent on land | _ | _ | _ | _ | _ | _ | _ |
| Financial transactions in assets and liabilities | _ | _ | _ | _ | _ | _ | _ |
| Unauthorised expenditure | _ | _ | - | _ | _ | _ | _ |
| Transfers and subsidies to: | 18 | 17 | 18 | 3 | 21 | 22 | 23 |
| Provinces and municipalities | 18 | 17 | 18 | 3 | 21 | 22 | 23 |
| Departmental agencies and accounts | _ | _ | _ | _ | _ | _ | _ |
| Universities and technikons | _ | _ | _ | _ | _ | _ | _ |
| Foreign governments & international organisations | _ | _ | _ | _ | _ | _ | _ |
| Public corporations & private enterprises | _ | _ | _ | _ | _ | _ | _ |
| Non-profit institutions | _ | _ | _ | _ | _ | _ | _ |
| Households | _ | _ | _ | _ | _ | _ | _ |
| Payments for capital assets | _ | 3 976 | 1 838 | 2 884 | 1 445 | 700 | 500 |
| Buildings and other fixed structures | - | _ | _ | _ | - | _ | _ |
| Machinery and equipment | _ | 3 976 | 1 838 | 2 884 | 1 445 | 700 | 500 |
| Cultivated assets | _ | _ | _ | _ | _ | _ | _ |
| Software and other intangible assets | _ | - | _ | _ | _ | _ | _ |
| Land and subsoil assets | _ | _ | _ | _ | _ | _ | _ |
| Of which: Capitalised compensation | - | _ | - | _ | - | _ | _ |
| Total | 13 215 | 15 902 | 23 689 | 24 021 | 34 461 | 26 880 | 28 493 |
| Details of transfer payments and subsidies: | | | | | | | |
| Provinces and municipalities | | | | | | | |
| Municipalities | | | | | | | |
| Current | 18 | 17 | 18 | 3 | 21 | 22 | 23 |
| Regional Services Council levies | 18 | 17 | 18 | 3 | 21 | 22 | 23 |
| Total | 18 | 17 | 18 | 3 | 21 | 22 | 23 |

The major cost-drivers in this programme include the opening of Parliament, the *SA Yearbook*, and the production of radio and video material, and marketing campaigns.

The programme grew at an average annual rate of 22,0 per cent from 2000/01 to 2003/04. Growth is expected to be 5,9 per cent over the medium term. Additional funds were allocated to goods and services for the communication campaigns of the 'Ten Years of Freedom' celebrations in 2004/05. This programme uses high technology equipment in its photographic, video broadcasting and graphic design section.

Service delivery objectives and indicators

Recent outputs

Multimedia production

The Communication Service Agency programme was responsible for the production of publicity material for the mass multimedia campaign around the state of the nation address in 2002 and 2003. In 2003, 5 million leaflets of a summarised version of the 2003 state of the nation address were produced in all official languages. Other related initiatives included the live link-up with 48 community radio stations to broadcast the address, and consultation with organisations representing people with disabilities to publish the information in braille and on tape. The event was also broadcast live at multi-purpose community centres and satellite points across South Africa through the 'Big screen programme', which saw 58 community-based imbizo events bringing the address directly into the most rural communities.

The Communication Service Agency participated in the national orders ceremony in 2002 and produced a programme for the ceremony, a booklet with citations, a video programme of the event, and photographs. In 2002/03 the SA Yearbook was sold at bookstores for the first time. Side products included the first-ever pocket guide to South Africa and a wall chart on the information contained in the SA Yearbook, such as South Africa's national symbols. Since August 2002, the programmed has logged more than 400 requests for communication services. Close on 20 requests were outsourced, most relating to photographic services.

In 2002/03, the turnaround time for video improved from four weeks per programme to three weeks, and for a 30–45 second radio advertisement from five days to three days.

Approximately 117 requests were received from departments and government information centres during 2002/03. These included the launch of the African Union, the development and presentation of national orders, the burial of Sarah Bartmann, presidential imbizo focus weeks, during which government communicates to the media and the public, the World Summit on Sustainable Development, and support to the MPCCs.

Radio programmes included the live coverage of the state of the nation address by over 40 community radio stations (with an estimated audience of 4,2 million), coverage of the imbizos, and the broadcasting of one-hour ministerial talk shows – 'Talk to your Minister'.

During the 2003/04 financial year the programme produced 1 million imbizo leaflets in all South African languages for the imbizo focus week in April 2003 and 1 million tabloids in all official languages for the imbizo focus week in October 2003.

Assistance in key government campaigns

The programme also assisted clients with the production and outsourcing of a number of media products for key government campaigns such as Youth Month, Africa Day celebrations, the TRC report, 16 Days of Activism and the ID campaign. The programme did the layout and design of the Ten Year Review synthesis report, and assisted with outsourcing print production. At the request of the Presidency, the programme also distributed 12 000 copies of the report to various stakeholders. The programme developed and organised the registration of an official logo for the Ten Year celebrations.

Medium-term output targets

Communication Service Agency

Measurable objective: Better inform the public of government's programmes and policies through the regular production and distribution of relevant information products.

| Subprogramme | Output | Measure/Indicator | Target |
|---------------------|---|---|--|
| Management | Strategic leadership | Regular meetings and support for section heads | 66 meetings per year |
| Marketing | Marketing and distribution of strategies and plans | Number of marketing and distribution strategies drafted and managed per year | 5 major national campaigns and 12 minor campaigns per year |
| | Briefs for advertising agencies and media plans | Number of briefs for outsourcing advertising; number of media plans | 5 briefs and 40 media plans |
| | Supplier database | Number of service providers bidding on a project per communication service requirement | 8 |
| | Strategy and action plans for managing the corporate identity and government | Percentage of requests from national departments successfully met | 95% |
| Product Development | Comprehensive product development service in support of key government information campaigns | Turnaround time for live coverage 1 week after receipt of request | Produce radio advertisements within 3 days of request |
| | | Documentation of all major events in government | 15 'Talk to your Minister' shows; at least 28 live radio feeds; at least 43 radio advertisements; 21 video coverage productions; 10 documentaries; photo coverage of MPCC launches; and coverage of any events on request of The Presidency |
| Content Development | SA Yearbook | Produce SA Yearbook and side products on time and within budget | 1 research and 1 launch function by March 2005; 23 chapters per edition; and 15 000 soft cover copies by March 2005 |
| | New communication campaigns | At least 1 new proactive campaign based on the needs of the public | By March 2005 |
| | Coherent integration of content and creative representation in communication campaigns | Demonstrated by information products and improved public impact | Workshop in beginning of financial year |

Programme 6: International Marketing and Media Development

The *International Marketing and Media Development* programme consists of transfer payments to the two public entities under the control of the department, namely the International Marketing Council, and the Media Development and Diversity Agency. The programme aims to market South Africa to the international community and promote development and diversity in the South African media.

Table 7.8: International Marketing and Media Development

| Subprogramme | Expe | enditure out | come | | Medium-tern | n expenditur | e estimate |
|--|---------|--------------|-------------|---------------|-------------|--------------|------------|
| | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| International Marketing Council | _ | 49 896 | 49 998 | 62 686 | 65 914 | 69 269 | 73 425 |
| Media Development and Diversity Agency | - | - | _ | _ | 7 000 | 7 000 | 7 420 |
| Total | - | 49 896 | 49 998 | 62 686 | 72 914 | 76 269 | 80 845 |
| Change to 2003 Budget Estimate | | | | _ | 7 000 | 7 000 | |

| | Expe | nditure out | come | | Medium-term | n expenditure | e estimate |
|---|---------|-------------|-------------|---------------|-------------|---------------|------------|
| - | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2005/06 | 2006/07 |
| Economic classification | | | | | | | |
| Current payments | _ | 49 818 | 49 991 | _ | _ | _ | _ |
| Compensation of employees | _ | _ | _ | _ | _ | _ | _ |
| Goods and services | _ | 49 818 | 49 991 | _ | _ | _ | _ |
| Interest and rent on land | _ | _ | _ | _ | _ | _ | _ |
| Financial transactions in assets and liabilities | _ | _ | _ | _ | _ | _ | _ |
| Unauthorised expenditure | _ | _ | _ | _ | _ | _ | _ |
| Transfers and subsidies to: | _ | _ | _ | 62 686 | 72 914 | 76 269 | 80 845 |
| Provinces and municipalities | _ | _ | _ | _ | _ | _ | _ |
| Departmental agencies and accounts | _ | _ | _ | 62 686 | 72 914 | 76 269 | 80 845 |
| Universities and technikons | _ | _ | _ | _ | _ | _ | _ |
| Foreign governments & international organisations | - | - | - | - | _ | - | - |
| Public corporations & private enterprises | - | - | - | - | - | - | - |
| Non-profit institutions | - | - | - | - | - | - | - |
| Households | - | - | - | - | - | - | - |
| Payments for capital assets | - | 78 | 7 | - | 1 | - | - |
| Buildings and other fixed structures | - | - | - | _ | - | - | _ |
| Machinery and equipment | - | 78 | 7 | - | - | - | - |
| Cultivated assets | - | _ | - | _ | _ | - | - |
| Software and other intangible assets | - | - | - | _ | - | - | - |
| Land and subsoil assets | - | - | - | _ | - | - | - |
| Of which: Capitalised compensation | - | _ | - | _ | - | - | _ |
| Total | - | 49 896 | 49 998 | 62 686 | 72 914 | 76 269 | 80 845 |
| Details of transfer payments and subsidies: Departmental agencies and accounts (Entities) | | | | | | | |
| Current | - | - | - | 62 686 | 72 914 | 76 269 | 80 845 |
| International Marketing Council | _ | _ | - | 62 686 | 65 914 | 69 269 | 73 425 |
| Media Development and Diversity Agency (MDDA) | - | - | - | - | 7 000 | 7 000 | 7 420 |
| Total | - | - | - | 62 686 | 72 914 | 76 269 | 80 845 |

This programme started in 2001/02 as *International Marketing and Mobilisation* and was allocated R49,9 million. The budget was increased by 25,4 per cent from 2002/03 to 2003/04, to R62,7 million, with the establishment of the International Marketing Council. The council is governed by a trust deed. The increase was mainly due to high international marketing costs, which are paid in foreign currency. From 2004/05 the programme changes to *International Marketing and Media Development*, which consists of transfer payments to the International Marketing Council of R65,9 million, and of R7,0 million to the Media Development and Diversity Agency.

Service delivery objectives and indicators

Recent outputs

The International Market Council produced 17 radio advertisements and aired 4 037 radio spots in all 11 languages through the South African Broadcasting Corporation and private radio stations, delivering messages to more than 25 million adults. The council also produced a standard 120-second television advertisement flighted on all television networks and two 15-inch advertisements for Women's Month. August 2003 saw 149 spots aired on television, delivering more than 104 million messages to 12,5 million adults, 86 per cent of the available television audience.

The IMC engaged in extensive brand marketing, made presentations to producers and programme managers of various popular television programmes, and held on-air interviews with the CEO and brand ambassadors on 11 radio stations.

The communication resource centre was established as a unit of the IMC to support the IMC objective to develop and implement a proactive and co-ordinated international marketing and communication strategy for South Africa.

In the 14 months since the centre became fully operational, it has:

- built significant capacity to support government communicators, and communicators in institutions or groupings identified as key Brand South Africa stakeholders, to develop rapid, proactive and reactive communication that reflects the values and tone of the national brand
- participated in various forums, including the communication co-ordination committee and others, that developed project-based communication plans for the South African National Defence Force and Operation African Shield an exercise conducted by the SANDF and the United Kingdom Forces to strengthen multinational cohesion in the humanitarian relief environment and in the area of planning peace support operations
- enabled the IMC to provide communication on significant bilateral and international events
- collaborated with the IMC's international brand rollout team in developing plans that would engage media in key markets as part of the broader strategy to take Brand South Africa to key stakeholders abroad
- continued to post positive international media coverage on South Africa to the web portal, www.safrica.info, to encourage favourable perceptions of the country
- expanded the monthly 'Brand South Africa' newsletter subscriber database by 1 386 members from March to September 2003 to ensure effective information dissemination
- developed the 'SA Nuggets' document, which is emailed to the public on request and reports on positive facts about South Africa, covering achievements in a range of sectors.

Medium-term output targets

International Marketing and Media Development

| | | and promote economic activity by estary by channelling resources and techni | |
|---------------------------------|---|--|---|
| Subprogramme | Output | Measure/Indicator | Target |
| International Marketing Council | International marketing strategy for South Africa | Extent to which the strategy is being adopted and implemented | Daily |
| | Brand South Africa | A developed Brand South Africa for use by stakeholders | Brand South Africa rolled out from launch until February 2005 |
| | Mobilise all South Africans to support Brand South Africa | Extent of mass communication comprising television, radio and other mass communication and tools | 50% of adult South Africans supporting Brand South Africa by March 2005 |

| Subprogramme | Output | Measure/Indicator | Target |
|---|--|--|--|
| | Communication with key stakeholders to promote and | Integration of brand message into stakeholder communication | Daily reports to relevant parties and government communicators |
| | maintain the integrity of the South African brand and monitoring of international market receptiveness and uptake of the brand message | | Monthly economic and tourism reports |
| Media Development and Diversity Agency | Research in media development and diversity | Successfully identifying gaps in existing research and facilitating further research in media development and diversity | By March 2005 |
| | Disbursement of funds | Allocation of funds in line with regulations and funding agreements to ensure the number of communities with access to media has increased | By March 2005 |

Public entities reporting to the Minister

International Marketing Council

The International Marketing Council develops and implements a proactive and co-ordinated international marketing and communication strategy for South Africa by:

- developing a South African brand identity 'Brand South Africa' that will advance South Africa's objectives for investment trade, tourism and international relations
- · seeking to build national support for the brand in South Africa
- seeking to build awareness and the image of the brand in other countries
- seeking the involvement and co-operation of various government departments, public entities, the private sector and the non-governmental sector in achieving this objective.

This brand, Brand South Africa, was launched in early 2003.

The IMC also runs a communication resource centre, which was set up early in 2002 and is now fully operational. The centre monitors all international media coverage of South Africa on a 24-hour basis. The daily reports enable a rapid response team to advise accordingly.

Media Diversity and Development Agency

The Media Diversity and Development Agency aims to create an enabling environment for media development and diversity, which is conducive to meaningful public discourse and reflects the needs and aspirations of all South Africans. The MDDA became operational as a public entity from December 2002, and was included as part of the Policy subprogramme in the *Policy and Research* programme. From 2004/05, the agency has been shifted to become a subprogramme within the *International Marketing and Media Development* programme.

More specifically, the agency's objectives are to:

- encourage ownership and control of, and access to, media by historically disadvantaged communities as well as by historically marginalised indigenous language and cultural groups
- encourage the development of human resources and training, and capacity-building, within the media industry, especially among historically disadvantaged groups
- encourage the channelling of resources to the community media and small commercial media sectors
- · raise public awareness about media development and diversity issues

- support initiatives which promote literacy and a culture of reading
- encourage research on media development and diversity
- liaise with other statutory bodies such as the Independent Communications Authority of South Africa (Icasa) and the Universal Service Agency.

Annexure

Vote 7: Government Communication and Information System

- Table 7.9: Summary of expenditure trends and estimates per programme
- Table 7.10: Summary of expenditure trends and estimates per economic classification
- Table 7.11: Summary of personnel numbers and compensation of employees
- Table 7.12: Summary of expenditure on training
- Table 7.13: Summary of information and communications technology expenditure

Table 7.9: Summary of expenditure trends and estimates per programme

| | Expendit | diture outcome | e. | | | | | Medium-tem | Medium-term expenditure estimate | stimate |
|---|----------|----------------|-------------|---------------|---------------|---------------|----------|------------|----------------------------------|---------|
| ı | Audited | Audited | Preliminary | Main | Additional | Adjusted | Revised | | | |
| | | | outcome | appropriation | appropriation | appropriation | estimate | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | | 2003/04 | | | 2004/05 | 2002/06 | 2006/07 |
| 1 Administration | 24 761 | 20 901 | 34 773 | 35 614 | 1 424 | 37 038 | 37 038 | 39 803 | 43 737 | 46 361 |
| 2 Policy and Research | 8 733 | 11 038 | 10 106 | 15 704 | 193 | 15 897 | 15 897 | 9 658 | 10 613 | 11 250 |
| 3 Government and Media Liaison | 6 528 | 7 694 | 11 104 | 14 315 | (1 226) | 13 089 | 13 089 | 15 597 | 17 138 | 18 166 |
| 4 Provincial and Local Liaison | 12 355 | 17 286 | 22 376 | 26 545 | (768) | 25 777 | 25 777 | 30 716 | 34 493 | 37 438 |
| 5 Communication Service Agency | 13 215 | 15 902 | 23 689 | 21 593 | 2 428 | 24 021 | 24 021 | 34 461 | 26 880 | 28 493 |
| 6 International Marketing and Media Development | I | 49 896 | 49 998 | 62 686 | I | 62 686 | 62 686 | 72 914 | 76 269 | 80 845 |
| Total | 65 592 | 122 717 | 152 046 | 176 457 | 2 051 | 178 508 | 178 508 | 203 149 | 209 130 | 222 553 |
| Change to 2003 Budget Estimate | | | | | | 2 051 | 2 051 | 11 390 | 2 267 | |

Table 7.10: Summary of expenditure trends and estimates per economic classification

| R thousand Audited Audited | Audited Prel o 2001/02 42 397 | Preliminary | Mois | Additional | Adjusted | Revised | | | |
|--|-------------------------------|-------------|---------------|---------------|---------------|----------|---------|---------|---------|
| Femployees 39 239 es 39 239 ns | | | Mal | | | 3 | | | |
| 2000/01 2 | 2001/02 42 397 42 397 | ontcome | appropriation | appropriation | appropriation | estimate | | | |
| femployees 39 239 es 39 239 ns | 42 397 42 397 | 2002/03 | | 2003/04 | | | 2004/05 | 2002/06 | 2006/07 |
| n of employees 39 239 vages 39 239 utions - ent on land - | 42 397 | | | | | | | | |
| 39 239 utions utions 25 945 ent on land - | 42 397 | 48 541 | 54 972 | 374 | 55 346 | 55 346 | 62 550 | 69 475 | 74 519 |
| utions – 25 945 – 25 945 – – – – – – – – – – – – – – – – – – – | | 48 541 | 54 972 | 374 | 55 346 | 55 346 | 62 550 | 69 475 | 74 519 |
| 25 945 ent on land | ı | I | I | 1 | 1 | I | ı | I | I |
| ent on land | 73 284 | 89 949 | 43 100 | 1 427 | 44 527 | 44 527 | 63 648 | 61 040 | 65 483 |
| | ı | ı | I | ı | ı | ı | ı | ı | ı |
| | 1 | I | ı | 1 | 1 | 1 | 1 | 1 | I |
| | ı | I | I | I | ı | I | I | ı | I |
| Financial transactions in assets and liabilities 291 | 225 | 405 | ı | ı | 1 | I | ı | 1 | I |
| Unauthorised expenditure | | ı | ı | ı | ı | I | ı | ı | ı |
| Total current payments 65 475 115 9 | 115 906 | 138 895 | 98 072 | 1 801 | 99 873 | 99 873 | 126 198 | 130 515 | 140 002 |
| Transfers and subsidies to: | | | | | | | | | |
| Provinces and municipalities | 127 | 151 | 123 | 80 | 131 | 131 | 157 | 166 | 176 |
| - Provinces | 1 | ı | I | ı | 1 | 1 | 1 | 1 | ı |
| - Provincial Revenue Funds | ı | I | I | ı | ı | I | I | I | I |
| - Provincial agencies and funds | ı | ı | I | I | I | I | I | ı | I |
| - Municipalities | 127 | 151 | 123 | ∞ | 131 | 131 | 157 | 166 | 176 |
| - Municipalities | 127 | 151 | 123 | 80 | 131 | 131 | 157 | 166 | 176 |
| - Municipal agencies and funds | ı | I | I | 1 | 1 | I | ı | I | I |
| Departmental agencies and accounts | ı | 3 000 | 989 69 | 1 | 989 69 | 989 69 | 72 914 | 76 269 | 80 845 |
| - Social security funds | 1 | 1 | 1 | I | ı | 1 | ı | ı | I |
| - Departmental agencies (non-business entities) | ı | 3 000 | 989 69 | ı | 989 69 | 989 69 | 72 914 | 76 269 | 80 845 |

Table 7.10: Summary of expenditure trends and estimates per economic classification (continued)

| d technikons ments & international organisations ions and private enterprises tions | Audited 2000/01 | Audited 2001/02 | Preliminary outcome 2002/03 | Main appropriation | Additional appropriation | Adjusted appropriation | Revised estimate | | | |
|---|-----------------|-----------------|-----------------------------|-----------------------|--------------------------|------------------------|------------------|---------|---------|---------|
| nikons • & international organisations ind private enterprises | 1000/01 | 2001/02 | outcome 2002/03 | appropriation | appropriation | appropriation | estimate | | | |
| nikons • & international organisations ind private enterprises | 1 1 1 1 1 | 2001/02 | 2002/03 | | | | | | | |
| Universities and technikons Foreign governments & international organisations Public corporations and private enterprises - Public corporations - Subsidies on production | 1 1 1 1 1 | 1 1 1 1 1 1 | | | 2003/04 | | | 2004/05 | 2005/06 | 2006/07 |
| Foreign governments & international organisations Public corporations and private enterprises - Public corporations - Subsidies on production | 1 1 1 1 1 | 1 1 1 1 1 | 1 1 1 | I | ı | 1 | 1 | 1 | 1 | 1 |
| Public corporations and private enterprises - Public corporations - Subsidies on production | 1 1 1 1 | 1 1 1 1 | 1 1 | ı | ı | I | ı | ı | 1 | ı |
| - Public corporations - Subsidies on production | 1 1 1 | 1 1 1 1 | ı | ı | ı | ı | ı | ı | 1 | ı |
| - Subsidies on production | 1 1 | 1 1 1 | | I | I | I | I | I | ı | I |
| | 1 | 1 1 | I | 1 | 1 | 1 | ı | 1 | ı | I |
| - Other transfers | | | ı | 1 | I | I | ı | I | I | I |
| - Private enterprises | ı | I | 1 | I | 1 | 1 | 1 | 1 | 1 | ı |
| - Subsidies on production | ı | ı | I | 1 | 1 | 1 | I | ı | ı | I |
| - Other transfers | ı | ı | I | I | I | I | I | ı | ı | I |
| Non-profit institutions | ı | 1 | 1 | ı | ı | 1 | ı | 1 | • | 1 |
| Households | ı | ı | 1 | ı | ı | I | ı | 1 | ı | ı |
| - Social benefits | ı | 1 | I | 1 | 1 | 1 | I | I | ı | I |
| - Other transfers to households | ı | I | ı | ı | I | ı | ı | ı | ı | ı |
| | | | | | | | | | | |
| Total transfers and subsidies | 117 | 127 | 3 151 | 608 69 | ∞ | 69 817 | 69 817 | 73 071 | 76 435 | 81 021 |
| Payments on capital assets | | | | | | | | | | |
| Buildings and other fixed structures | ı | ı | ı | 1 | ı | ļ | ı | ı | ı | ı |
| - Buildings | I | ı | I | 1 | I | 1 | ı | I | ı | I |
| - Other fixed structures | ı | I | I | I | I | I | I | I | ı | I |
| Machinery and equipment | ı | 6 684 | 10 000 | 8 576 | 242 | 8 818 | 8 818 | 3 880 | 2 180 | 1 530 |
| - Transport equipment | ı | 1 | I | I | I | I | I | I | ı | I |
| - Other machinery and equipment | ı | 6 684 | 10 000 | 8 576 | 242 | 8 818 | 8 818 | 3 880 | 2 180 | 1 530 |

Table 7.10: Summary of expenditure trends and estimates per economic classification (continued)

| | Expe | Expenditure outcome | me | | | | | Medium-tern | Medium-term expenditure estimate | estimate |
|--------------------------------------|---------|---------------------|---------------------|---------------|---------------|---------------|----------|-------------|----------------------------------|----------|
| • | Audited | Audited | Audited Preliminary | Main | Additional | Adjusted | Revised | | | |
| | | | outcome | appropriation | appropriation | appropriation | estimate | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | | 2003/04 | | | 2004/05 | 2002/06 | 2006/07 |
| Cultivated assets | 1 | ı | 1 | 1 | 1 | 1 | 1 | I | 1 | 1 |
| Software and other intangible assets | ı | 1 | ' | ı | ı | 1 | 1 | 1 | 1 | 1 |
| Land and subsoil assets | ı | 1 | ' | ı | ı | ı | 1 | 1 | 1 | 1 |
| Of which: Capitalised compensation | ı | ı | I | I | I | I | I | ı | ı | ı |
| Total payments on capital assets | 1 | 6 684 | 10 000 | 8 576 | 242 | 8 818 | 8 818 | 3 880 | 2 180 | 1 530 |
| Total | 65 292 | 122 717 | 122 717 152 046 | 176 457 | 2 051 | 178 508 | 178 508 | | 203 149 209 130 | 222 553 |

Table 7.11: Summary of personnel numbers and compensation of employees1

| Personnel numbers | 2000/01 | 2001/02 | 2002/03 | 2002/03 2003/04 | 2004/05 |
|---|---------|---------|---------|-----------------|---------|
| 1 Administration | 106 | 105 | 111 | 139 | 139 |
| 2 Policy and Research | 53 | 20 | 49 | 18 | 18 |
| 3 Government and Media Liaison | 37 | 35 | 33 | 62 | 62 |
| 4 Provincial and Local Liaison | 26 | 94 | 127 | 169 | 169 |
| 5 Communication Service Agency | 42 | 40 | 36 | 46 | 46 |
| 6 International Marketing and Media Development | I | ı | ı | ı | ı |
| Total | 335 | 324 | 362 | 434 | 434 |
| Total compensation of employees (R thousand) | 39 239 | 42 397 | 48 541 | 55 346 | 62 550 |
| Unit cost (R thousand) | 117.1 | 130.9 | 134.1 | 127.5 | 144.1 |
| A Parill times a contract to | | | | | |

1 Full-time equivalent

Table 7.12: Summary of expenditure on training

| | Exper | Expellation outcome | <u>P</u> | | | mediani-term expenditare cominate | Silliate |
|---|---------|---------------------|-------------|---------------|---------|-----------------------------------|----------|
| | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2002/06 | 2006/07 |
| 1 Administration | 94 | 428 | 772 | 1 081 | 1 189 | 1 308 | 1 439 |
| 2 Policy and Research | 89 | I | 48 | 69 | 92 | 84 | 92 |
| 3 Government and Media Liaison | 47 | 33 | 83 | 170 | 187 | 206 | 227 |
| 4 Provincial and Local Liaison | 96 | 195 | 436 | 219 | 241 | 265 | 291 |
| 5 Communication Service Agency | 72 | 29 | 165 | 183 | 201 | 221 | 243 |
| 6 International Marketing and Media Development | ı | I | ı | I | I | ı | ı |
| Total | 377 | 685 | 1 504 | 1 722 | 1 894 | 2 084 | 2 292 |

Table 7.13: Summary of information and communications technology expenditure

| | Expen | Expenditure outcome | <u>e</u> | | Medium-ten | Medium-term expenditure estimate | stimate |
|--------------------------------|---------|---------------------|-------------|---------------|------------|----------------------------------|---------|
| | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2002/06 | 2006/07 |
| 1 Administration | ı | 2 151 | 7 431 | 5 922 | 6 218 | 6 529 | 6 856 |
| Technology | ı | 982 | 2 0 9 2 | 3 622 | 3 803 | 3 993 | 4 193 |
| IT services | ı | 1 169 | 2 334 | 2 300 | 2 415 | 2 536 | 2 663 |
| 2 Policy and Research | ı | 1 024 | 219 | 232 | 244 | 256 | 269 |
| Technology | ı | 966 | 219 | 232 | 244 | 256 | 269 |
| IT services | ı | 28 | I | I | I | ı | I |
| 3 Government and Media Liaison | ı | 81 | 288 | 657 | 711 | 747 | 784 |
| Technology | ı | 29 | 588 | 657 | 069 | 725 | 761 |
| IT services | ı | 14 | ı | I | 21 | 22 | 23 |
| 4 Provincial and Local Liaison | ı | 317 | 1 326 | 468 | 491 | 516 | 542 |
| Technology | ı | 313 | 1 326 | 468 | 491 | 516 | 542 |
| IT services | ı | 4 | I | I | I | ı | I |

Table 7.13: Summary of information and communications technology expenditure (continued)

| | | ; | | | | | |
|---|---------|---------------------|--------------------|---------------|-------------|----------------------------------|---------|
| | Expen | Expenditure outcome | e. | | Medium-term | Medium-term expenditure estimate | imate |
| | Audited | Audited | Preliminary | Adjusted | | | |
| | | | outcome | appropriation | | | |
| R thousand | 2000/01 | 2001/02 | 2002/03 | 2003/04 | 2004/05 | 2002/06 | 2006/07 |
| 5 Communication Service Agency | 1 | 1 055 | 746 | 904 | 950 | 866 | 1 048 |
| Technology | ı | 1 055 | 746 | 904 | 950 | 866 | 1 048 |
| IT services | ı | I | I | I | I | ı | ı |
| 6 International Marketing and Media Development | ı | 78 | 7 | I | 1 | | 1 |
| Technology | ı | 78 | 7 | I | 1 | ı | I |
| П services | 1 | I | I | I | ı | ı | I |
| | | | | | | | |
| Total | 1 | 4 706 | 10 317 | 8 183 | 8 614 | 9 046 | 9 499 |
| | | | | | | | |